Southern Rangelands
PASTORAL ALLIANCE

ANNUAL REPORT

2025 - 2026

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ABOUT SRPA - OUR DIRECTION

The Southern Rangelands Pastoral Alliance Inc. (SRPA) exists to provide leadership and support for sustainable pastoral production and diversification across the Southern Rangelands of Western Australia.

The organisation's vision remains clear: connected, producer-driven, healthy landscapes, better business. Its mission is to inspire and drive positive change by sharing knowledge and supporting innovative research for the pastoral industry. Guided by its strategic plan, SRPA continued during 2025–26 to align advocacy, partnerships and project activity with the practical needs of pastoral businesses operating in remote and variable environments.

This reporting year was shaped by both change and opportunity. Seasonal and market pressures remained part of the operating environment for pastoral enterprises, while the International Year of Rangelands and Pastoralists (IYRP) created a valuable platform to elevate the importance of rangelands, pastoral livelihoods and land stewardship at state, national and international levels.

Against this backdrop, SRPA concentrated on strengthening governance support, building partnerships, encouraging innovation and ensuring the voice of Southern Rangelands pastoralists was present in major discussions affecting the future of the region.

2025- 2026 SRPA CHAIR'S REPORT

This year has been one of strong momentum, strategic partnerships and expanding influence for the Southern Rangelands Pastoral Alliance. Across advocacy, project development and industry engagement, the Alliance has remained focused on practical outcomes for pastoralists and a strong future for the Southern Rangelands.

A major development during the year was the partnership with Regional Development Australia Mid West Gascoyne. Through this partnership, RDAMWG delivered a number of Board support services, helping strengthen SRPA's organisational capacity and supporting the Board to remain focused on strategic priorities, member engagement and external advocacy.

The International Year of Rangelands and Pastoralists has also been a defining feature of the year. SRPA has taken a leading role in positioning Western Australia within this important global initiative, including support for the Australasian launch at the Perth Royal Show on 3 October 2025 and ongoing work to ensure pastoralists from Western Australia are visible in broader rangeland conversations.

The year also brought valuable opportunities to build partnerships beyond Western Australia. Participation in the Global Gathering of Women Pastoralists, attended virtually, along with preparations for the Global Gathering of Pastoralists and UNCCD COP17 in Mongolia, has strengthened SRPA's contribution to international dialogue on pastoralism, stewardship and rangeland futures. This global engagement has helped connect local experience with international advocacy and opened new pathways for collaboration.

At the same time, SRPA continued to deliver value to members through practical engagement closer to home. The Virtual Field Day created space for producers, processors, advisers and technology providers to discuss livestock productivity, market requirements, genetics, digital tools and virtual fencing. Engagement also continued with the Pastoral Lands Board on the proposed voluntary pastoral accreditation system, with a clear focus on ensuring any future framework is practical, credible and suited to extensive rangeland businesses.

Project activity during the year reflected a disciplined and member-focused approach. The decision to conclude the B2LP project early was made after recognising that it was not delivering as intended. In contrast, the Smart Grazing, Stronger Lands project has generated genuine optimism as a producer-informed initiative with the potential to demonstrate practical technologies and improve grazing decision-making under real station conditions.

Advocacy remains central to the Alliance's work. The approaching conclusion of the Southern Rangelands Revitalisation Program in June 2027 has reinforced the need for ongoing, long-term support for pastoral businesses, landscapes and communities. SRPA will continue to advocate for continuity in extension, innovation and on-ground assistance so that the progress achieved in recent years is not lost.

Members, Board directors, staff and partners have all contributed to the progress made this year. As I step down from the role of Chair, I have confidence in the strength of the organisation, the value of its partnerships and the momentum that has been established for the work ahead.

Debbie Dowden

Chair, Southern Rangelands Pastoral Alliance 2025–26

GOVERNANCE — ABOUT SRPA'S BOARD

SRPA continued to operate as a producer-led organisation committed to representing pastoral leaseholders and others with a strong interest in the future of the Southern Rangelands.

CHAIR: DEBBIE DOWDEN

Debbie owned and operated Challa Station with her husband Ashley for thirty years, running a beef enterprise supplying both domestic and export markets and diversifying into earthmoving contracting and an HIR carbon project. She and Ashley now run a small herd of Santa Gertrudis cattle at Gingin and remain actively engaged in Western Australia's rangelands.

As Chair of the WA organising committee for the International Year of Rangelands and Pastoralists 2026, Debbie is particularly focused on strengthening SRPA's national and international networks.

A self-described "go getter", Debbie has extensive committee and board experience and currently serves on the Boards of the Grower Group Alliance and Australian Women in Agriculture, as well as representing the Southern Rangelands on the WA Livestock Research Council.

Debbie is a graduate of the Australian Rural Leadership Program and holds a Master of Environmental Science (Research).

VICE CHAIR: TOM FOULKES-TAYLOR

Tom was raised on Yuin Station in the southern Murchison region. After developing skills in the building and construction industry, Tom returned home with his wife and children to manage the station alongside his parents.

Yuin Station is comprised of 3 enterprises: sheep production, contracting, and carbon farming.

Tom believes the Southern Rangelands holds immense opportunity and wants to see the region come to life once again.

SECRETARY: KLINTON BREESE

Klinton was raised in the wheatbelt in the town of Toodyay. After completing a mining environmental engineering degree with the WA School of Mines, he gained extensive experience in major construction projects in the oil and gas, mining and public infrastructure sector.

When the family purchased Yarraquin Station in 2015, Klinton found he instantly fell in love with the Murchison region and has recently become actively involved with assisting the family run the cattle enterprise on the station.

Klinton is passionate about the environment and improving the land through increased rainfall utilisation and vegetation management. He is excited about the future of the Southern Rangelands with the potential for improving the agricultural systems in the region to increase productivity whilst also improving the sustainability of the red meat industry.

TREASURER: ALYS MCKEOUGH

Alys owns and operates Carey Downs Station in the Gascoyne region alongside her husband Harry and 3 children. In addition to being actively involved in all aspects of station management, Alys is a practicing Registered Nurse, with a background in business and management, a Graduate of the Australian Institute of Company Directors, and a 2023 Nuffield Scholar.

Alys is also a Shire Councillor, and holds several board and volunteer positions. Her passion for agriculture and rural, regional and remote Australia is what drives her to volunteer her time to lead and represent those communities.

BOARD MEMBER: DAVID HAMMARQUIST

David was raised on Mt Augustus Station, and currently manages the property alongside his wife Beth. In addition to the station, which runs a herd of beef cattle for the domestic supply chain, David operates a cropping and grazing farm in the Midwest to supply the station's fodder requirements. The station is currently investigating carbon farming opportunities. Mt Augustus has also diversified further into tourism, offering a variety of accommodation and other tourist services.

David is actively involved in the local community, sitting on the Landor Races committee as well as the SRPA board. David describes himself as holding traditional station values, while embracing everything the future has to offer the Southern Rangelands.

David was recently elected as a Councillor for the Shire of Upper Gascoyne.

BOARD MEMBER: MAYNE JENOUR

Mayne was raised on a family beef farm in the Shire of Capel. Armed with an Honours degree in Agricultural Science from the University of WA, his experience includes managing cropping programs and contracting businesses specialising in hay production, grain seeding/ harvesting and tree planting for carbon sequestration.

Mayne currently operates a number of livestock enterprises across the Southwest, Midwest and Southern Rangelands regions, with a focus on conservation and technology. Plans for the Southern Rangelands enterprise include running a mixed cattle and sheep grazing model in conjunction with Human Induced Regeneration (HIR) carbon projects. With a keen interest in drone technology for remote monitoring of livestock, feral animals and infrastructure, Mayne is excited about what the future of the Southern Rangelands holds.

BOARD MEMBER: TOM PICTON-WARLOW

Thomas Picton-Warlow is a business development and innovation specialist focused on natural capital, pastoral productivity, and applied technology. At DPIRD, he works with industry and community partners to develop scalable projects that strengthen WA's agricultural and rangelands sectors. As Managing Director of MobileGlobal, he leads research and commercialisation of Natural Capital Production Landscapes, integrating ecological restoration, regenerative production, renewable energy, and advanced analytics.

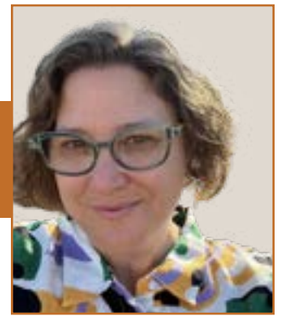
Thomas applies expertise in LLMs, AI, data systems to create practical, future-ready solutions that support landholders. He brings to the SRPA Board a collaborative mindset, strong strategic capability, and a commitment to resilient development across the Southern Rangelands.

BOARD MEMBER: TOBY NICHOLS

Toby and his brother Angus have owned Edah Station in the Shire of Yalgoo since 2015. Although having a medical background, Toby, after leaving school, worked on a pastoral lease in the Upper Gascoyne and on a King Ranch-owned cattle station in Queensland.

He has completed the Grazing for Profit course, visited Alan Savory's African Centre for Holistic Management in Zimbabwe, and spent time on two low-rainfall grazing properties in Namibia.

An HIR carbon project has enabled the brothers to reduce stock numbers and trial various regenerative techniques on Edah. He is the treasurer of the Rangelands Fibre and Produce Association and a member of the Australian Rangelands Society.



BOARD MEMBER: REBECCA (BEC) FOGARTY

Bec is the Community Manager and Deputy CEO of the Shire of Murchison. Originally from Perth, with family ties to York in the Wheatbelt, Bec lived in Port Hedland before relocating to the Murchison in 2024. Drawing on extensive experience across the arts, women's health, and community sectors, she works with stakeholders to deliver projects that drive economic development, strengthen communities, and create lasting regional benefits. Her expertise includes community engagement, strategic planning, stakeholder relations, and change implementation.

ABOUT SRPA - OUR PARTNERSHIPS

The partnership with Regional Development Australia Mid West Gascoyne was a significant governance development during the year. RDAMWG's delivery of Board support services has improved administrative support and reinforced the Alliance's ability to focus on leadership, communication, advocacy and project development.

MEMBERSHIP

SRPA continues to offer full membership for pastoral leaseholders in the Southern Rangelands of Western Australia and associate membership for individuals and businesses interested in the region and its pastoral industry.

Membership remains the foundation of the Alliance's strength, with members benefiting from access to project opportunities, training, shared information, events and representation on key issues affecting the pastoral sector.

STRATEGIC PRIORITIES

SRPA's strategic plan continues to provide the foundation for organisational direction and resource allocation. The plan sets out SRPA's vision, mission, purpose and objectives, and is reviewed regularly to ensure that activities remain relevant and beneficial to members.

As outlined in the previous annual report, SRPA's strategic direction has been centred on producer development and business development, with a strong focus on innovation, resilience and long-term sustainability. That direction remained evident throughout 2025–26 in the Alliance's work on partnerships, member engagement, project development and representation in policy and industry discussions.

YEAR IN REVIEW

Throughout the year, SRPA maintained a consistent focus on bringing together practical knowledge, strategic advocacy and opportunities for pastoralists to engage with emerging ideas and initiatives.

A key activity was the SRPA Virtual Field Day held on 27 January, which brought together producers, advisers and industry representatives to discuss livestock productivity, feedlot specifications, genetics, low-stress handling, supply chain integration, virtual fencing and digital decision-support tools. The event highlighted both the scale of pastoral enterprises in the region and the appetite among producers for practical innovation that supports resilience and profitability.

SRPA also facilitated discussion around a proposed voluntary pastoral land management accreditation system through engagement with the Pastoral Lands Board. This was an important opportunity to ensure that pastoralists could contribute early to the design of any future opt-in accreditation framework intended to recognise and reward best-practice land stewardship.

Further engagement during the year included promotion of webinars, updates to members on grazing and land management topics, and active sharing of opportunities linked to industry events, demonstration activities and emerging policy conversations. This ongoing communication role remains an important part of SRPA's service to members and the broader region.

INTERNATIONAL ENGAGEMENT AND IYRP

The International Year of Rangelands and Pastoralists has been a major theme of the reporting year and a strong platform for SRPA's advocacy and profile-building.

The United Nations declared 2026 the International Year of Rangelands and Pastoralists, recognising the value of rangelands and pastoralists globally. The Alliance has used this platform to unite pastoral communities, researchers and policymakers, to raise awareness and champion best-practice land management. This alignment with SRPA's strategic direction has strengthened the organisation's voice in broader policy and public discussions.

SRPA played an active role in the Australasian launch of IYRP in Western Australia at the Perth Royal Show on 3 October 2025, helping bring international attention to Western Australia's pastoral landscapes and the people who manage them. The Alliance also contributed to communication campaigns and international network-building associated with IYRP, extending its reach well beyond the region.

This work has been complemented by wider global engagement. SRPA's Chair, Debbie Dowden, also acts as Chair of the Western Australia IYRP group, and has driven SRPA's collaboration in raising the profile of rangelands in national policy conversations. SRPA has become an affiliate member of the United Nations Convention to Combat Desertification, strengthening its international advocacy connections.

PROJECTS AND INITIATIVES

Project work during the year remained focused on practical relevance and member benefit.

SRPA has consistently argued that the region's challenges — including land condition, climate extremes, market volatility and the pressures facing remote communities — require long-term commitment rather than short-term project cycles. Continued advocacy on this issue has therefore been a major part of the organisation's work during the year.

The Smart Grazing, Stronger Lands project emerged as an important opportunity for the next phase of producer-led innovation. Expressions of interest were invited from stations interested in becoming demonstration sites for tools and technologies that support better grazing decision-making. The emphasis on practical demonstration, local knowledge and peer learning reflects the approach SRPA sees as most valuable for the Southern Rangelands.

By contrast, the B2LP project was concluded early after it became clear that it was not working as intended. This decision reflected sound governance and a willingness to redirect effort toward initiatives with stronger potential to deliver practical results for members.

ADVOCACY AND REPRESENTATION

SRPA continued to advocate strongly for the interests of Southern Rangelands pastoralists in discussions about land management, accreditation, regional investment, sustainability and future industry opportunities.

The organisation's advocacy draws on its broader purpose of providing leadership and support for sustainable pastoral production and diversification. During the year this included engagement with government, industry and project partners, as well as encouragement for members to participate in important conversations linked to the Australian Rangelands Society Conference, the International Year of Rangelands and Pastoralists, and wider policy and industry developments.

The year also reinforced the value of ensuring pastoral voices are present in conversations about sustainability, biodiversity, climate resilience and land stewardship. Through both domestic and international engagement, SRPA has helped position the Southern Rangelands as a region that combines practical production knowledge with innovation, stewardship and a willingness to contribute to broader debate about the future of rangelands.

LOOKING AHEAD

The year ahead will bring both challenge and opportunity for the Southern Rangelands pastoral community.

Key priorities include building on the momentum created by IYRP, progressing Smart Grazing, Stronger Lands, maintaining advocacy for continuity beyond the Southern Rangelands Revitalisation Program, and ensuring that SRPA's governance and partnerships remain strong. Continued effort will also be needed to lift the profile of the Southern Rangelands in policy, investment and public discussions, while keeping a clear focus on practical outcomes for members.

With a strong strategic foundation, growing partnerships and a clear producer-driven identity, SRPA is well placed to continue supporting a resilient, innovative and sustainable future for pastoral businesses and landscapes across the Southern Rangelands.

Profit and Loss

Southern Rangelands Pastoral Alliance Inc.
For the year ended 30 June 2026
Cash Basis

	2026
Trading Income	
B2LP Project Income	97,644.90
DPIRD PO1004335	20,000.00
Interest	10,852.06
Memberships	3,272.71
Sponsorship (non-project grants)	51,500.00
Total Trading Income	**183,269.67**
Gross Profit	**183,269.67**
Operating Expenses	
Accommodation / Meals	2,006.35
Accounting	349.09
Administration Expenses	16,486.76
Advertising	1,225.00
B2LP Project Expenses	31,608.06
Bank Fees	21.57
Communications	1,849.20
Events	451.51
Executive Officer	9,810.00
General Expenses	713.00
Insurance	4,583.20
IYRP Expenses	5,049.09
Sponsorship	3,000.00
Subscriptions	1,219.67
Superannuation	1,010.76
Travel - National	951.90
Total Operating Expenses	**80,335.16**
Net Profit	**102,934.51**

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Balance Sheet

Southern Rangelands Pastoral Alliance Inc.
As at 30 June 2026
Cash Basis

	30 JUNE 2026
Assets	
Bank	
IYRP Sandhurst Managed Fund	13,664.31
Southern Rangelands Pastoral Alliance	4,848.14
Southern Rangelands Pastoral Alliance Debit Card	708.76
SRPA Sandhurst Managed Fund	386,785.31
Total Bank	**406,006.52**
Total Assets	**406,006.52**
Liabilities	
Current Liabilities	
GST	5,531.39
Rounding	0.03
Total Current Liabilities	**5,531.42**
Total Liabilities	**5,531.42**
Net Assets	**400,475.10**
Equity	
Current Year Earnings	102,934.51
Retained Earnings	297,540.59
Total Equity	**400,475.10**

On-station monitoring technology of the kind supported through Smart Grazing, Stronger Lands

ACKNOWLEDGEMENTS

The work of the Southern Rangelands Pastoral Alliance depends on the commitment of its members, Board directors, staff, project partners and supporters. Their contribution throughout the year has strengthened the Alliance's ability to advocate, collaborate and deliver activities that support the long-term future of the Southern Rangelands pastoral community.

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Southern Rangelands PASTORAL ALLIANCE

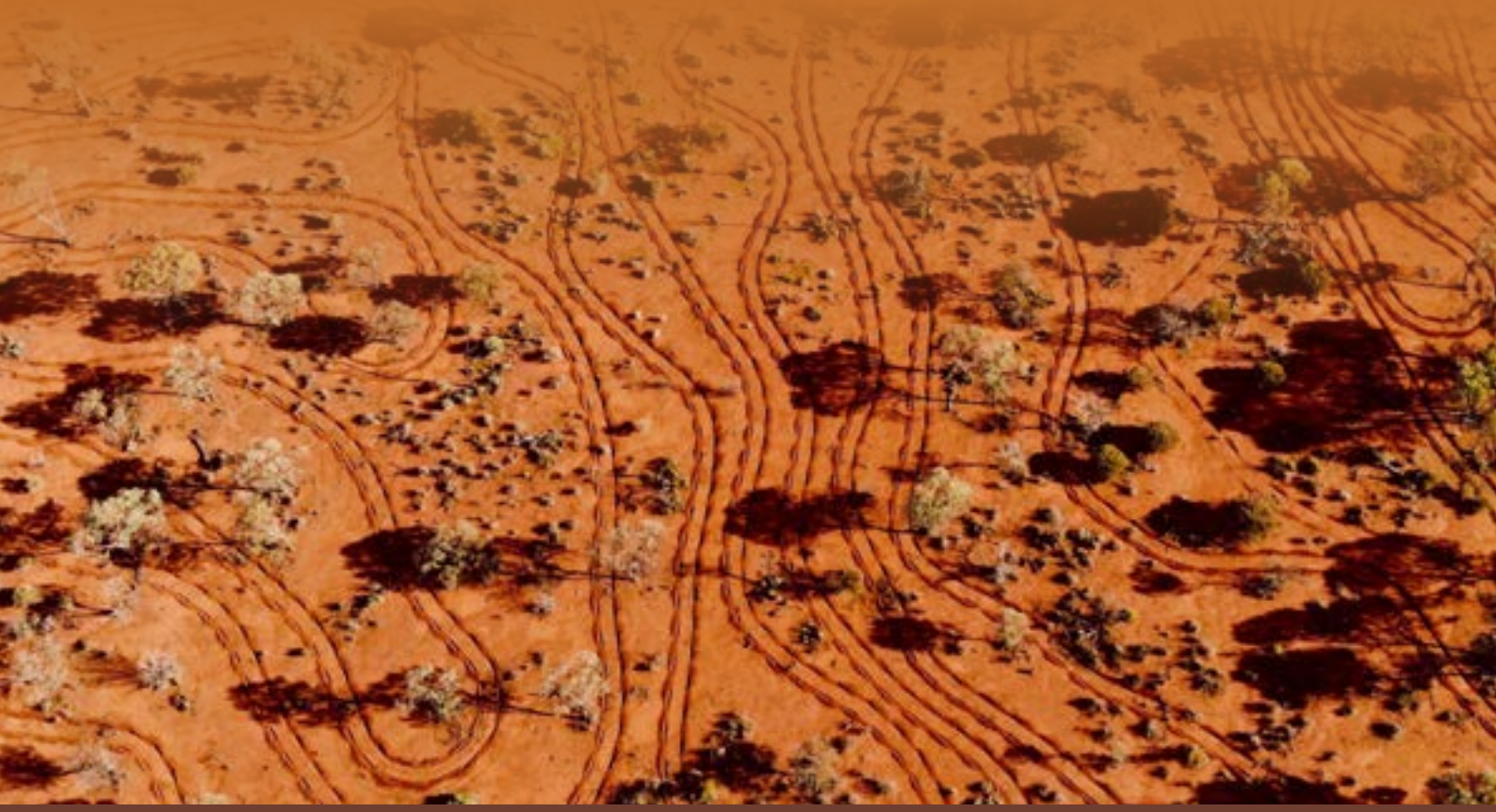
VISION

Connected, Producer-Driven, Healthy Landscapes, Better Business.

MISSION

To inspire and drive positive change by sharing knowledge and supporting innovative research for our industry.

PURPOSE

Provide leadership and support for sustainable pastoral production and diversification in the Southern Rangelands.

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